



Elora Gupta, PhD
Partner, Drug and Device Advisory Group

Based on my journey as a Pharmaceutical Scientist and Regulatory Scientist Center For Innovation and Entrepreneurship Carnegie Mellon University April 13, 2016

### My Journey

- ACADEMIA: Drug Development Principles and Clinical Assessment
  - Ohio State Unv.: PhD in Pharmaceutical Chemistry
  - Unv. Of Chicago: Post-Doctoral Fellow in Hem./Onc. clinical program
  - Cancer Institute of NJ: Disposition & Clinical assessment of new drugs
- INDUSTRY: Drug & Device Development and Registration, Regulatory Sciences
  - Bristol-Myers Squibb, Otsuka, TransCelerate (non-profit)
  - Notable Drugs: Eliquis<sup>®</sup>, Avapro<sup>®</sup>, Sprycel<sup>®</sup>, Dacogen<sup>®</sup>, Busulfex<sup>®</sup>
  - Notable Devices : BreathTek<sup>®</sup>, MIND1
  - FDA Liaison
  - Global Regulatory Lead
  - Partnerships



- ADVISORY : Drug and Device Advisory Group
  - Special Interest in Drug an Device Startups
  - Associated with CMU Startups

### Seminar Objective

Provide perspectives to facilitate
bridging
CMU-Research & Entrepreneurship in Medical Products
to
Patients, Physicians, Healthcare Providers



### Drug, Device

### **FDA**

- Diagnose
- Cure
- Mitigate
- Treat
- Prevent
- Structure/ Function of Organ
- No Chemical Action/ Metabolism (Device)

#### **PROTECT & PROMOTE PUBLIC HEALTH**

**US DHHS** Agency (Dept. of Health and Human Services)

**ASSURE** access to **SAFE, EFFECTIVE, HIGH-QUALITY** products

**PROVIDE** science-based information about the products

**FACILITATE** innovation

#### **REGULATES**



### FDA Classification: Drug and Device



- Small
- Molecules
- Biologics
- New Molecular Entities
- Generics
- Over The Counter (OTC)



- ✓NDA, sNDA
- ✓BLA, sBLA
- **✓** ANDA

General Controls (Class I)







- ✓ Exempt
- ✓ Enforcement Discretion
- **√**510(k)
- ✓PMA, PDP
- ✓ De Novo



### **2016 FDA Perspectives**



Robert Califf, MD FDA Commissioner Appointed: 2016

#### FDA

- Regulates 20% of nation's economy
- Makes enormous number of decisions every day
- Vital to the well-being of all Americans
- High-quality and impartial judgments—'...despite the fact that many must ultimately disappoint (or at least not fully satisfy) one or more constituencies....

#### APPROVED PRODUCT LABELING

- Communicates product's SAFETY & EFFECTIVENESS
- Summarizes key SCIENTIFIC INFORMATION
  - Assess product's RISK-BENEFIT profile
  - Decide if product is APPROPRIATE for PARTICULAR PATIENT



Leah Christl, Ph.D Office of New Drugs

### **Key Theme for Strategic Product Development**

#### BEGIN WITH THE END IN MIND...



### Seminar Overview

STAKEHOLDERS

FDA

SPONSOR

CASE STUDIES

LEARNING RESOURCES



FDA

SPONSOR (Industry)

SPONSOR (Academia)

### **FDA**: 'Patients are at the heart of what we do'





- Availability, Quality, Integrity, Safe Use of Products
- Clinical Evaluation Modernization
- Regulatory Science Innovation
- Patient Voice
- Customer Service

# **SPONSOR (INDUSTRY)**: Regulatory Strategy for Product Registration & Approval



- Strategy for Target Product Profile : Regulation + Science + Business
- Voice for Product Profile and Company to FDA

### **SPONSOR (ACADEMIA)**: Innovation & Advancement



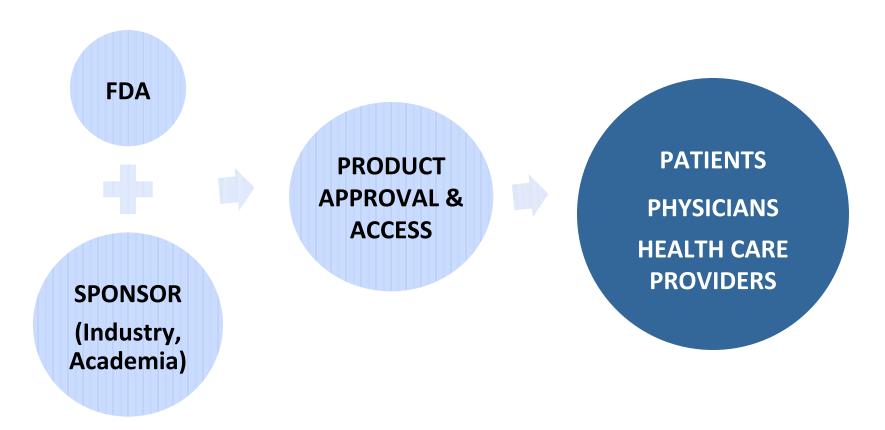
To cultivate a transformative university community commit (b) creating a collaborative environment open to the free e entrepreneurship can flourish; and (c) ensuring individuals

#### Carnegie Mellon University

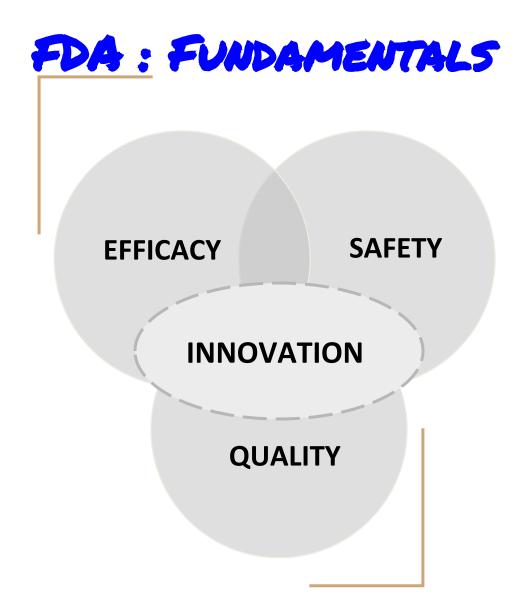
Center for Innovation and Entrepreneurship In the fall of 2012, the Carnegie Mellon Center for Innovation and Entrepreneurship (CIE) was created to strengthen and serve the already bustling culture of entrepreneurship and innovation at Carnegie Mellon, and to accelerate the commercialization of university research and innovative ideas.\*

- Next Gen medical products : Drugs and Devices
- Address Unmet Needs
- Define regulatory science standards for novel technologies

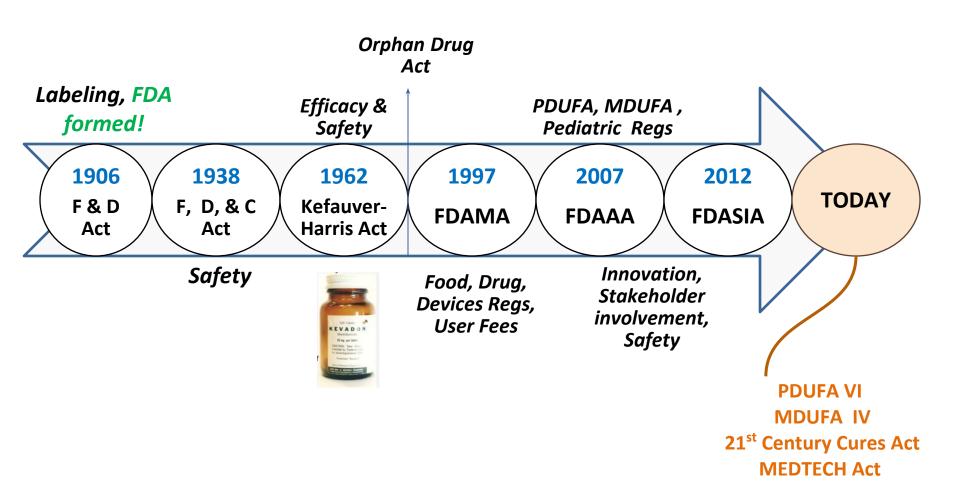
### **STAKEHOLDER SUMMARY:** Shared Objective



**FDA QUOTE** ".....Ideally, Sponsors and FDA work collaboratively ..... having a shared public health goal of early availability of safe, effective, and high-quality (products) to the American public ..... "



## FDA's Evolution of Evidentiary Standards <a href="http://www.fda.gov/AboutFDA/WhatWeDo/History/Milestones/ucm128305.htm">http://www.fda.gov/AboutFDA/WhatWeDo/History/Milestones/ucm128305.htm</a>



### FDA's Communication of Evidentiary Stds



PROPRIETARY: Sponsor Submissions, Most Sponsor-FDA Communications, Negative Application Reviews



#### B/R FRAMEWORK

- Benefit : Type, Magnitude (clinically meaningful), Duration
- Risk: Adverse Event (severity, duration), Malfunction, Incorrect use , Cybersecurity
- Quality: Robustness of study design, conduct, analyses
- Risk Management
- Other:
  - Unmet need
  - Patient Tolerance of risk, benefit perspective
  - Alternative treatments
  - Novel technology



### **FDA Review Core Elements**



#### LABELING + PROMOTION

- Communicate Benefits and Risks and Information for Safe and Effective Use
  - Indication
  - Effectiveness, Safety
  - Prescribing Info. / Use Info.
  - Risk Management and Mitigation
- All information substantiated by robust data and analyses
- Key for Product Branding & Differentiation based on 'Claims'
- Basis for Advertising and Promotion

#### QUALITY AND COMPLIANCE

- Codified by CFRs
- Manufacturing: cGMP
  - Quality Systems to meet specifications
- Clinical: GCP
  - Ethics, patient protection, quality of data collection and analyses
- Laboratory: GLP
  - Robustness of lab evaluations
- FDA Inspections : Pre-Approval, Post-Approval – usually unannounced
- Accountability : Sponsor (Senior Management)



Inspections, Compliance, Enforcement, and Criminal Investigations

### **FDA Review Core Elements**



#### SAFETY SURVEILLANCE

- From initiation of product development through lifetime
- Balance Pre- and Post-market
- Sponsor Responsibilities
  - Timely and Effective reporting (with causality assessment)
  - Safety Assessment Committee
  - Safety Surveillance Plan
- FDA Impact Assessment
  - Labeling
  - Product modifications
  - Guidances
  - Notifications, Recall

The FDA Recommends Against Using OxySure Portable Emergency Oxygen System, Model 615: FDA Safety Communication

#### SPONSOR MEETINGS

- Collaboration on product development
- From product inception to lifetime
- Timely and effective
- Gain alignment on scientific and regulatory issues
- Several types , Free
- Sponsor Advantage: Minimize time/resource waste, optimize product profile
- FDA Advantage: View spectrum across sponsors, provide advice while upholding confidentiality

#### FDA Interactions



#### GLOBAL CONSIDERATIONS

Alignment on technical requirements



Drugs: **ICH** (International Conference on Harmonisation



Devices: **IMDRF** (International Medical Device Regulators Forum)

- International Inspections: GMP, GCP, GLP
  - Products intended for US
  - Compliance with US law and regulations



Updated: FDA Bans Imports From Singapore Device Firm After Inspection Refused

Posted 18 January 2016

#### EXPEDITED DEVELOPMENT AND REVIEW

- Life threatening, irreversibly debilitating diseases/conditions
  - Drugs: Fast Track, Priority Review,
     Breakthrough , Accelerated Approval,
     Expanded Access
  - Devices: Expedited Access, Priority Review
- Rare diseases
  - Orphan Designation (<200,000)</li>
  - Humanitarian Use (<4,000)</li>
  - Financial incentives
- Incentives
  - Neglected Tropical Disease
  - Qualified Infectious Disease Product



### FDA Opportunities



#### SMALL BUSINESS SUPPORT

- Outreach Fair
- Vendor contracts
- Grants
- Business Investments
- Technology Transfer
- Learning Workshops
- User Fee waiver/reduction

Doing Business With FDA

### FDA Innovation

#### LEVERAGING BIG' DATA

- Utilizing human genome sequence & clinical trials databases
- Informatics capabilities, IT/software tools

#### **Patient-Focused Drug Development**

#### PATIENT REPORTED OUTCOMES

Public Meeting on Patient-Focused Drug Development for Huntington's and Parkinson's Diseases

- Patients' input on specific disease areas, impact on daily life
- Include in product development, develop and validate

#### PRECISIONFDA



- Community-generated content, cloud-based platform
- In response to President Obama's 'Precision Medicine' initiative
- Ensure that genomic tests provide reliable and accurate results











### FDA Innovation



#### DIGITAL HEALTH

**Digital Health** 

- Functionality focused oversight, promote innovation, patient engagement and Safety
- Medical Device Data Systems (MDDS- transfer, storage, display): From CIII to CI
- Mobile Medical Apps: Risk Based Regulated, Enforcement Discretion, Not Regulated
- Device Accessories : Risk based classification
- General Wellness Apps : Low risk
- Clinical Decision Software (CDS): Guidance to be developed
- NEW FTC Mobile Health Apps Interactive Tool



#### CYBERSECURITY

- Public health issue
- Premarket Development Guidance : Device Design, Vulnerability,
   Management
- Postmarket Management Guidance: Collaborative Risk-Based, Identify, Protect, Detect, Response, Recover
- Information Sharing and Analysis Organizations (ISAO)







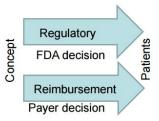


### FDA Innovation

#### PRICING + REIMBURSEMENT

- Pricing NOT FDA purview
- Device voluntary pilot program : FDA-CMS Parallel Pilot Project (2011-2015); 2016
   notice
- Concurrent review to reduce time between FDA's approval and Medicare coverage
- Cologuard®
  - Parallel FDA and CMS meetings to align on development program (n>10,000 pts)
  - Parallel FDA and CMS reviews
  - FDA approval and CMS proposed national coverage the same day!





### INDUSTRY: REGULATORY STRATEGY

Target
Product
Profile

Approval with Optimal Label

In Collaboration with FDA

Optimization and Maintenance

# **Regulatory Plan :** A Dynamic Document for Target Product Profile

**START EARLY** – Discovery/ Specification stage

**DEFINE**: Optimum Profile

**PROPOSED LABEL**: Indication, Claims, Supporting data

**DEVELOPMENT PROGRAM**: To support proposed label

**REG. INTELLIGENCE**: Guidances, Precedents, Competition

FDA PARTNERSHIP: Discuss/Align on program, label<sup>next slide</sup>

**EXPEDITED**, **INNOVATION** OPTIONS: Evaluate

**SMALL BUSINESS STRATEGY**: Evaluate opportunities

**SUBMISSION STRATEGY**: Content and Requirements

**INSPECTION READINESS**: Pre- and Post-Approval

**PROMOTION COMPLIANCE**: Based on Approved label

**SAFETY MONITORING**: Pre- and Post-Approval

**GAPS & MITIGATION**: Continual assessment

**LIFE CYCLE OPTIMIZATION**: Proactive disc. with regulators

**GLOBAL STRATEGY:** Simultaneous or sequential launch

### FDA Partnership: Voice of Product & Sponsor

#### Product

- Aligning on Product Profile
- Accurate, balanced, timely information
- Effective FDA Meeting Management

#### Presentation

Private : 1 on 1 FDA-Sponsor

Public : Advisory Committee

#### Policy

- Guidance/Policy review and comment
- Speaker in FDA Workshops
- Speaker in External Forums
- Publications





View of the Dec. 20, 2012 Meeting of the Arthritis Advisory Committee

# FDA ADVISORY COMMITTEE MEETING



PHARMA

BIOTECH

ENTREPRENEUR

ACADEMIA

NOVEL TECHNOLOGY

PRODUCT OPTIMIZATION

CASE STUDIES

Importance of prospective Target Product Profile Strategy and FDA Alignment

### **Key Theme for Strategic Product Development**







### Approved for several indications

See our ad in Goff magazine.



For Hip & Knee Replacement Surgery Patients

> For Patients with Atrial Fibrillation (AFib) Not Caused by a Heart Valve Problem

> > For Deep Vein Thrombosis (DVT) & Pulmonary Embolism (PE) Patients

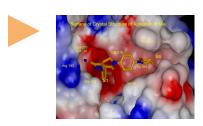
Eliquis.

For people with AFib not caused by a heart valve problem

### Alliance to address unmet need to replace warfarin



Birth : Dupont January 10<sup>th</sup>, 2000



Tight binding to FXa, coagulation factor



Acquired by Bristol-Myers Squibb, 2001



Alliance with Pfizer, 2007



> 60,000 subjects, Exposures : 20 days - ~ 2 yrs, Dose range 2.5 - 10 mg BID

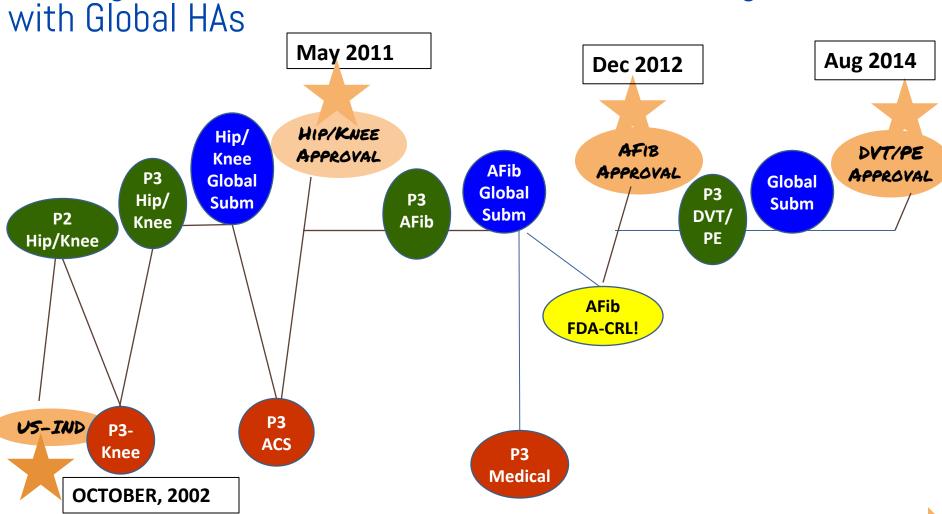


**DVT**: Deep Vein Thrombosis

**PE**: Pulmonary Embolism

**ACS**: Acute Coronary Syndrome

& Troughs, Variations in Global HA Standards, Alignment



- ★ Differentiated label from 2 close competitors
- ★ Simultaneous Global Submission Plan included 100+ countries
- ★ Global HA Engagement F2F Meetings with >20 Agencies; 100s responses to queries

! CRL : Complete Response Letter

### BIOTECH



### Innovative technology associated with singlenucleotide polymorphism



Personal Genome Service (PGS) learn "increased risk of heart disease, arthritis, gallstones....".

2013 Ad



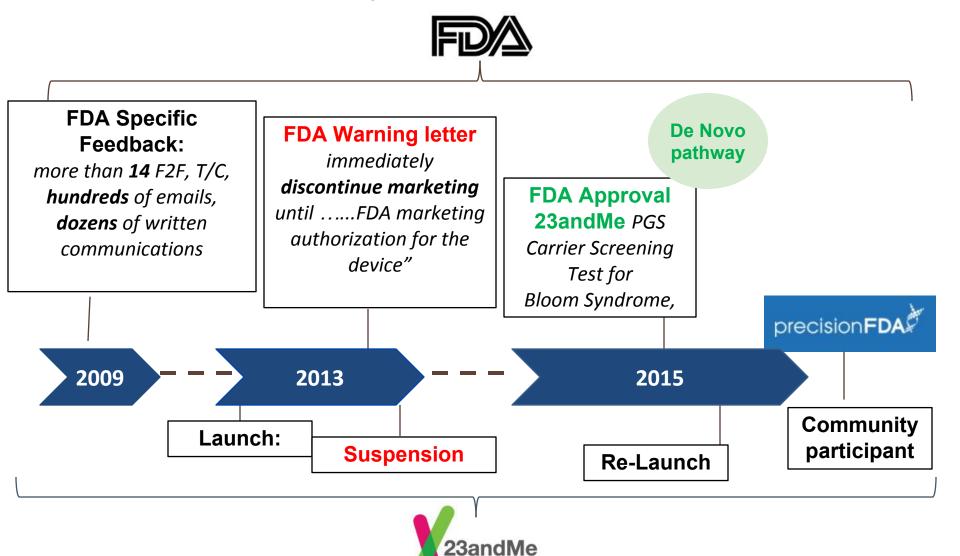
2016 Ad

.....Reports meeting FDA standards,...health, traits, ancestry....".

#### **URLs**:

https://www.youtube.com/watch?v=LrtPoke4X2g https://www.youtube.com/watch?v=zeo7zPzZwIk

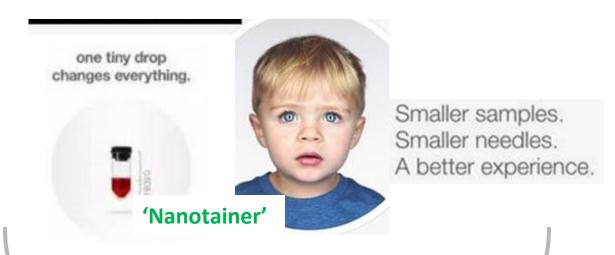
## **LEARNINGS:** Address FDA Stds, Gain Alignment, Approval & Continue Partnership



## ENTREPRENEUR

# theran s

# Novel concept - but scientific validity?



December 2015, FDA

### U.S. Probes Theranos Complaints

Blood-testing startup's practices investigated over concerns about acc

January 2016, CMS

FEDERAL REGULATORS SAY A THERANOS LAB HAS SERIOUS PROBLEMS Theranos blood testing inconsistent with other labs study shows

March 2016, Journal of Clinical Investigation

Evaluation of direct-to-consumer low-volume lab tests in healthy adults

Brian A. Kidd, <sup>1,2,3</sup> Gabriel Hoffman, <sup>1,2</sup> Noah Zimmerman, <sup>3</sup> Li Li, <sup>1,2,3</sup> Joseph W. Morgan, <sup>3</sup> Patricia K. Glowe, <sup>1,2,3</sup> Gregory J. Botwin, <sup>3</sup> Samir Parekh, <sup>4</sup> Nikolina Babic, <sup>5</sup> Matthew W. Doust, <sup>5</sup> Gregory B. Stock, <sup>1,2,3</sup> Eric E. Schadt, <sup>1,2</sup> and Joel T. Dudley <sup>1,2,3</sup>

ICINE

# **LEARNINGS:** Gaps in Reg Strategy, Design Validation and Quality, Safety measures......

#### FDA CLEARANCE

2015

Nanotainer Test System & HSV 1 Lab Test CLIA waiver for use outside the lab

**2013** FDA 510(k) SUBMISSION

**Herpes simplex 1** virus Lab Test

Nanotainers launched for use with other tests beyond HSV1 (!)

### FDA INSPECTION 2015

- X Design validation issues
- X Design input not documented
- X Design **Risk Analysis** not documented
- X Documents **not reviewed and approved**

### 2015 FDA INSPECTION

- X Wrong Classification
- X Customer complaints not handled
- X Software validation not documented
- X Suppliers not evaluated
- X No Device History Records
- X No Quality **Audits**

### 2016 CMS INSPECTION

- X Compliance conditions not met
- X Deficiencies pose immediate jeopardy

**STOP** using nanotainers

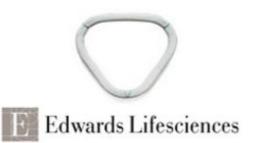
WITHDRAW contracts: Walgreens & Safeway

**SUBMISSION** to FDA for other tests

**RESPOND** to FDA and CMS Deficiencies

## ACADEMIA





# **LEARNINGS:** Gaps in Understanding/Implementing FDA Stds, Academic Responsibility, Patient Safety

"Myxo"Mitral Annuloplasty Ring invented by surgeon

Not cleared by FDA - Experimental device

#### 2006

Used in surgery without informed consent, no FDA communication

#### 2008/2009

FDA 510(k) submission and clearance by mnf (Edwards Lifesciences)



Caused ST-elevation MI during the implantation procedure, subsequent heart failures



### FROM SURGERY TO SENATE: THE MYXO RING CASE

#### 2008 - TODAY

- FDA Warnings
- Senate Investigation
- Patient Lawsuits
- Market Removal

## NOVEL TECHNOLOGY

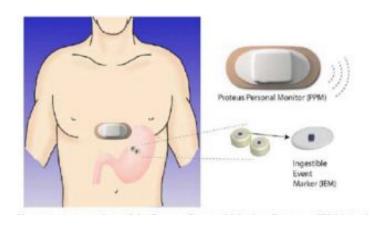






## **Novel Approach to Medication Adherence**

### **Integrated System:**



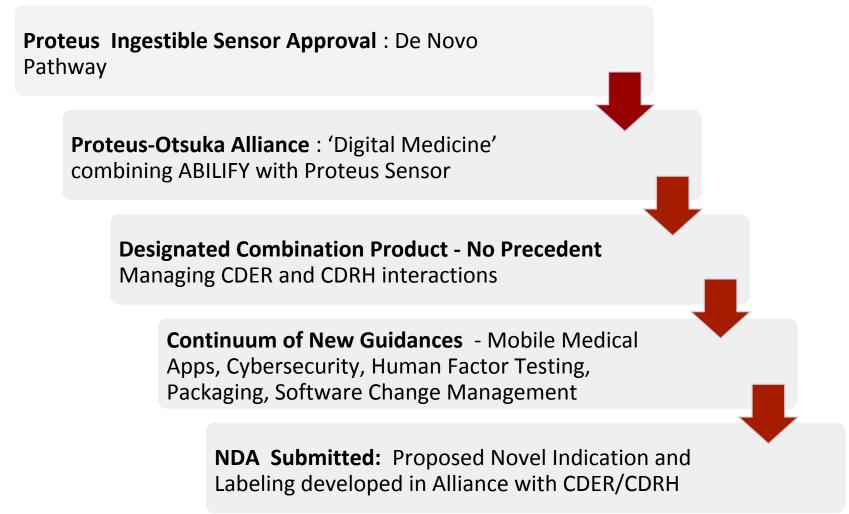
- 1) FDA-approved medication (ABILIFY®)
- Sensor within the medication tablet (the Proteus ingestible sensor)
- Measure actual medication-taking patterns and physiologic response
- 4) Communicated to the patient
- 5) Communicated to the patient's physician and/or caregiver (with patient consent)



10 SEPTEMBER, 2015

U.S. FDA Accepts First Digital Medicine New Drug Application for Otsuka and Proteus Digital Health

# **LEARNINGS:** Setting Regulatory Precedence, Rapid Adoption of Evolving Guidances, Novel submission & Labeling



## OPTIMAL PRODUCT PROFILE





# **LEARNINGS:** Gaps in Precedent Analysis, Differentiation, Addressing Patient & Physician Needs





2006

2007

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2016

#### **FDA APPROVAL**

- Technological Advance
- No need for injections
- Lung Safety Concerns in label
- Lung Safety Tests prior to prescribing
- Teach inhaler use due to novel mechanism

#### MARKET WITHDRAWAL

- Poor sales
- Physician concern:
   Safety, cumbersome
   patient training
- Patient concern: Large size, embarrassing to use in public

#### **FDA APPROVAL**

2015

- Small size
- Lung SafetyConcerns
- Spirometer tests

MARKET?

MannKind Afrezza Sales Flop Again, Sanofi Losing Patience

MannKind Is On Its Way To Bankruptcy - Are Executives Jumping This Sinking Ship?

1

Back in control of Afrezza, MannKind refocuses on endocrinologists to give launch a jolt

**Insulin Flop Costs Pfizer \$2.8 Billion** 

# LEARNING RESOURCES



# FDA Learning is a click away

#### Public Meetings at the FDA White Oak Campus

### WEBINARS, WORKSHOPS

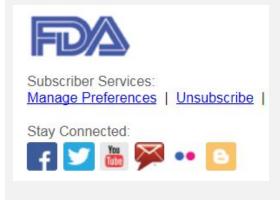
Join remotely ..or attend in person to network





### INFORMATION, SUBSCRIPTIONS

Current Information updates



### ADVISORY COMMITTEE MEETINGS

Insights into FDA,
Medical Community,
Consumer views



**Advisory Committee Calendar** 

# Let your voice be heard by FDA



#### **GUIDANCES**

# Postmarket Management of Cybersecurity in Medical Devices

# **Draft Guidance for Industry and Food and Drug Administration Staff**

#### DRAFT GUIDANCE

This guidance document is being distributed for comment purposes only.

Document issued on: January 22, 2016

You should submit comments and suggestions regarding this draft document within 90 days of publication in the *Federal Register* of the notice announcing the availability of the draft guidance. Submit written comments to the Division of Dockets Management (HFA-305), Food and Drug Administration, 2000 Fishers Lane, rm. 1061, Rockville, MD 20852. Submit electronic comments to <a href="http://www.regulations.gov">http://www.regulations.gov</a>. Identify all comments with the docket number instea in the notice or availability that publishes in the *Federal Register*.



#### **LEGISLATION**

Patient and Consumer Stakeholder Meetings - MDUFA Reauthorization, 2015-2016

# Many Ways Engage with FDA



Want to Help the FDA? Become a Consumer Representative on an FDA Advisory Committee

Posted on October 22, 2015 by FDA Voice





Requesting Speakers from CDRH



# EXTERNAL SOURCES: Newsfeeds, Blogs, Organizations

- Drug, Device News : Development & Regulatory
  - FirstWord, MedGadget, MobiHealth News, RF Today
- My Blog: Drug and Device Digest http: //druganddevicedigest.com/
- Societies, Trade Organizations, Conferences:
  - Reg. Affairs Professional Society (RAPS)
  - Drug Information Association (DIA)
  - Trade Organization : PhRMA, AdvaMed, MDMA



### **CONTACT:**

elora.gupta1@gmail.com info@drugdeviceadvisory.com